

## CHAPTER 3. NATURAL AND HISTORIC CONTEXT

Downtown Juneau is located on Gastineau Channel. Sheltered from the Pacific Ocean by a belt of islands, it is nestled at the base of Mount Roberts and Mount Juneau, which rise from the water's edge to more than 3,500 feet. Development is linear due to the geographic constraints.

Juneau's climate, Pacific Temperate Rainforest, is influenced primarily by the North Pacific Ocean and secondarily by the high, mountainous interior regions of northern British Columbia and the Yukon Territory. Much of the time, wet weather systems from the North Pacific are carried on westerly breezes through the waterways and across the islands of the Inside Passage. At times, high pressure systems in northern Canada bring strong winds, typically fair skies, and colder air in winter, warmer air in summer.

Normal summer temperatures are in the 50s and 60s Fahrenheit, occasionally hitting the 70s, and rarely the 80s. Normal winter temperatures are in the 20s and 30s, sometimes dipping into single digits or lower on wintry blasts from the interior.

Average annual precipitation is around 55 inches, with about 95 inches of snow annually, but microclimates are ubiquitous, resulting in significant increases or decreases in both temperature and precipitation within very short distances. For example, downtown Juneau is influenced by the ocean and gets warmer temperatures and more rain than the Mendenhall Valley, just six miles away, which is influenced by the Mendenhall glacier. On average, the driest months of the year are April and May and the wettest is October, with the warmest being July and the coldest January and February.

On summer solstice, the sun rises before 4 AM and sets after 10 PM for more than 18 hours of daylight. On winter solstice, the sun rises at nearly 9 AM and sets shortly after 3 PM for just over 6 hours of daylight. In the spring, Juneau gains more half an hour of sunlight each week, and fall brings equally rapid change as sunlight diminishes at the same pace.

Beginning with the first Tlingit tribes and on down to those of us living here today, our lives are shaped by Juneau's remote location, weather patterns and proximity to the ocean and rainforest. The ways in which we build our houses and our infrastructure and how we choose to express ourselves artistically have all be influenced by the natural environment.

### **Natural Resources**

Through the yearlong vision process, one of the most common themes was the appreciation of Juneau's incredible setting, which is a significant public benefit. The exceptional natural setting, harbor frontage, mountains, trails, and adjacent wilderness is easily accessed from the relatively compact, walkable downtown. Juneau's geography and geology provide exceptional economic, aesthetic and recreational value such as:

- locally sourced clean hydroelectric power
- clean easily accessed drinking water.
- recreation

- Commercial fishing
- Mining
- Tourism

Juneau’s spectacular nature setting is also a very sensitive and complex physical environment. Downtown Juneau is at risk from avalanche, land slide and flooding. The risk from these natural hazards

is weighed heavily in current and future development.

**Natural Environment, Recreation- Vision:** The location and scale of Juneau offers an unrivaled opportunity to emphasize our setting between the mountains and sea, showcasing an unspoiled and pristine environment. A community and business focus on our setting, coupled with an authentic experience, can make Juneau a leading example of a community embracing residents and visitors ranging from “8 to 80” in a deeply beautiful place. A key community priority is the waterfront, with needed steps to enhance recreation assets and opportunities along the waterfront for both visitors and residents, including families.

**Mass wasting**

Avalanches and landslides are discussed together because of their many similarities. Snowslides, or avalanches, are more likely to occur on moderately steep slopes. When vegetation is taller than the snow is deep, it can help prevent avalanches, but is of little help when the snow is

deep. Landslides, or mudslides, also typically start in moderately steep areas with little to no vegetation, or where previously disturbed root systems are unable to hold the underlying material in place.

Avalanches and landslides pose a serious threat to public safety and essential infrastructure in downtown Juneau, due to the combination of extreme topography and high precipitation. This challenge is compounded by scarcity of developable land. The 2013 State of Alaska All Hazards Mitigation Plan identified \$1.17 billion in facilities located in high hazard avalanche areas statewide, with \$563 million (48 percent) located within Juneau. In addition to state facilities, downtown Juneau has 62 homes, a hotel, and boat harbor located in an avalanche area. In the last century over 72 buildings have been damaged or destroyed by avalanches. According to the Swiss Institute for Snow and Avalanche Research, Juneau has the greatest potential for a catastrophic urban avalanche in the world. In addition, Juneau has approximately 4-5 times more landslide zones than avalanche zones. A 1936 landslide in downtown Juneau resulted in 15 deaths and dozens of destroyed or damaged structures. Compared to the 93 critical facilities in avalanche zones, CBJ has over 157 critical facilities located in landslide zones.

CBJ's hazard maps, adopted in 1987 for downtown Juneau, are based on maps created in the 1970s. These low-resolution maps combine landslide and avalanche areas into a single map which identifies moderate and severe hazard areas. A second hazard analysis was conducted in 1992 for a more limited area, and was not adopted. CBJ's adopted maps, along with other hazard maps and studies, may be found at: <http://www.juneau.org/cddftp/GeophysicalHazards.php>.

The need for a detailed avalanche/landslide hazard analysis is documented in the 2013 Comprehensive Plan and in a 2018 CBJ Assembly resolution. The updated maps will provide accurate identification of hazards to promote appropriate land use regulations and ensure public safety. In July 2018, CBJ received a grant from the Federal Emergency Management Update to update the hazard maps. The update would provide separate hazard maps for landslide and avalanche areas, supported by a technical engineering report. At this writing, a contractor has been selected and has completed a round of fieldwork. If grant timelines remain as expected, the first draft of the maps and report will be available to the public in approximately November 2020.

#### Goals & Actions

Adopt the new avalanche/landslide maps.

Review and update Title 49, the Zoning Code and building code regulations that address development, or prohibit development, in avalanche/landslide areas based on updated mapping and industry standards.

#### Flood

Flooding occurs with regular frequency in Juneau. This natural event is only problematic when it threatens public health, safety, and the built environment. Downtown Juneau is at greatest risk of coastal flooding, when high winds coincide with high tides creating storm surges and wave run-ups. The Federal Emergency Management Agency (FEMA) released new Borough-wide flood maps for public review in 2018. The maps are still undergoing review, with an expected final adoption date of Spring 2020. Much of the downtown waterfront area lies within a high hazard Velocity flood zone. In the 2018 draft maps, some properties had minor reductions to the flood zone boundary while no properties were added. Current and proposed flood maps may be found at this link:

<https://msc.fema.gov/portal/advanceSearch#searchresultsanchor>

Additional updates will be available periodically on the Community Development Department website, <http://www.juneau.org/cddftp/>

The following policies from the 2013 Comprehensive Plan are particularly relevant to mass wasting and Blueprint Downtown Plan:

Eliminate from long and short-range development plans any public facilities that would have the effect of concentrating people in hazard areas.

Designate all public lands located in hazard areas on the Comprehensive Plan Maps. Include all CBJ owned land in hazard areas in the Parks and Open Space/Natural Area plan.

The CBJ government, should, to the greatest extent practical, acquire properties lying within areas designated as having high mass wasting or avalanche potential. Those owned by CBJ should remain undeveloped.

Construction in velocity flood zones has specific building requirements that are implemented by both Title 49, the zoning code, and Title 19, the building code. These requirements comply with FEMA's regulations and allow property owners to maintain eligibility in the National Flood Insurance Program. Additionally, the regulations ensure that development in the flood zone is constructed so as to minimize danger and reduce financial impacts from flooding.

#### **Goals & Actions**

Consider becoming a FEMA Certified (CRS) community to provide discounts to flood insurance rates.

#### **Historic Resources**

##### Historic Context

Although there were no known Tlingit villages in the study area, the Áak'w Kwaan did have a village across the channel at the mouth of Fish Creek and the Taku had their main village in Taku Inlet. Both the Áak'w and Taku fished this area of the Gastineau Channel often. After gold was discovered in Dzantik'1 Heeni, present day Gold Creek, many Áak'w and Taku were encourage to move downtown and work for money in the mines. In 1881, the US Navy engineered the move of Tlingit people from downtown Juneau to an area just outside the original Townsite, in the area known today as the Áak'w Village District. Although greatly changed, this neighborhood remains in the same location today.

After the discovery of gold, construction proceeded at a steady pace. The downtown business district (Juneau Townsite) developed almost immediately. Cabins for miners began to appear in the working class neighborhood of Starr Hill and by 1893, the Chicken Ridge neighborhood was being settled. The neighborhoods surrounding the original Juneau Townsite are reflective of the socioeconomic character of its historic residents. Chicken Ridge, the neighborhood of doctors, lawyers, business leaders and top mining personnel, features larger more ornate representations of the popular styles. The neighborhood is predominately Craftsman style. Other styles include Colonial and Tudor Revivals, Prairie School and Queen Ann.

The Starr Hill neighborhood historically housed the blue collar workers of the community. The homes are generally smaller Craftsman Style constructed of wood with sparse detailing. Many were constructed from the same floor plan as the Fries Miner's Cabins on Kennedy Street. Similar building styles are evident along Gastineau Avenue which extends to the east of Starr Hill.

The following policies from the 2013 Comprehensive Plan are particularly relevant flooding and Blueprint Downtown Plan:

Prohibit residential, commercial, and industrial development in floodways, regulate development in floodplains, and maintain a program of education, assistance, and information in order to maintain eligibility for the National Flood Insurance Program for the benefit of local property owners and the lending industry.

Work to protect the interests of the community by taking an active role in developing mapping and policy changes at the state and federal level.

The Casey Shattuck neighborhood was subdivided into small residential lots in 1913 on the site of Juneau's original dairy farm. The residential buildings are predominately Craftsman Style. The unique features of the Casey Shattuck neighborhood is that it is relatively level ground compared to the other neighborhoods of Juneau. This allowed a typical grid layout of the streets and alleys.

- The neighborhoods
  - When they were first platted
  - Interesting facts
    - How Chicken Ridge got its name. The story goes that when miners first arrived in Juneau they mistook the numerous ptarmigan in the area for chickens and began calling this part of town Chicken Ridge and the name stuck.
    - Casey Shattuck was a dairy farm and Juneau first suburb. Before it was channeled, Gold Creek was prone to flooding. The numerous floods over the centuries flatted the ground under the neighborhood known as The Flats, and before this the area was a dairy farm.
- Prominent buildings in the study area
  - What is special about them
  - Elks Hall/Rockwell Building – In 1912, Alaska was granted Territorial status and the first territorial legislature was convened in the Elks Hall Building.
- Commercial activity of the past in Downtown
  - The tie to mining, fishing and government
  - Laundry, hardware store, clothing stores, restaurants, movie theatre
- WWII, Mines shutting down, Automobile boom in the 60s – How these changed downtown
- The growth of tourism
- Current preservation & revitalization efforts
  - Downtown attracting young entrepreneurs
  - Main Street
  - Renovated buildings

#### EVOLUTION OF DOWNTOWN JUNEAU (this will be a graphic)

- Initial Development Era of neighborhoods
  - Chicken Ridge 1893-1911
  - Casey Shattuck early 1913-1930 – developed by William Casey and brothers Henry and Allen Shattuck a flat patch of land; a rare find in Juneau, made these affordable and created a building boom in Juneau that lead to a shortage in building materials with many land owners waiting months to begin construction while new materials were shipped in.
  - Starr Hill 1912-1920 – this neighborhood was home to many of Juneau's mine workers because of its close proximity to the Last Chance Mine.
  - Juneau Townsite

- Downtown Historic District 1900-1938 – boundaries were established in 1983.
- First “permanent” building was constructed in 1880 sited at about Front and Main Street. About a dozen other cabins were raised that winter, along with the first hotel, the Franklin House.
- First street construction
  - Basin Road aka Basin Wagon Road was first construction in 1885
- District Court moved from Sitka to Juneau in 1900
- First Alaska Territorial Legislature convenes in Juneau in 1913. The Legislature meet in what is now called the Senate Building; one of downtown Juneau’s best preserved buildings. The first bill signed in to law gave women the right to vote.
- Court House construction year
- Governor’s Mansion construction year
- State Capital Building construction year
- First City Hall
- Current City Hall
- Big mining events
- When Juneau city limits extended to encompass all of what is now downtown
- When tidelands were filled
- First and last ferry between Juneau and Douglas
- When utilities were buried
- When current capital building was constructed
- First cruise ships arrived in Juneau
- Construction of Federal Building 1964-1966

Juneau possesses a wealth of historic resources. Current documentation lists 479 buildings that were built before or during the first quarter of the 20th century. Many of these historic buildings make up a key part of Downtown's character and represent tangible links to the past. Downtown's sense of place relies, to a large extent, on its historic buildings and landscapes. These assets attract tourists, shoppers, businesses and residents. Many historic buildings have been lost, making those that remain even more important if Downtown is to keep a link to its past.

One of the best ways to identify and document historic properties is through building surveys. Building surveys inform a community about the historic resources that it has and why they may be important. They are used specifically in the evaluation of a resource's eligibility for local and state significance, as well as potential listing on the National Register of Historic Places. Below is a list of buildings surveys that have been conducted within the study area. Ideally, building surveys would be updated every 10 years or so in order to provide an accurate record of our historic structures.

The following policies from the 2013 Comprehensive Plan are particularly relevant to historic resources and the Blueprint Downtown Plan:

Identify, preserve and protect Juneau's diverse historic and cultural resources, and to promote historic preservation and accurately represent Juneau's heritage through publications, outreach, and historic tourism.

Identify historic resources within the CBJ and to take appropriate measures to document and preserve these resources.

Increase public awareness of the value and importance of Juneau's archeological and historic resources, and to educate, encourage and assist the general public in preserving heritage and recognizing the value of historic preservation.

Preserve and protect the unique culture of Juneau's Native peoples, including buildings, sites, artifacts, totems, traditions, lifestyles, languages, and histories.

Promote responsible heritage tourism that accurately represents Juneau's unique history, while protecting the resources from over use or harm.

<u>Name of Survey</u>	<u>Year Completed</u>
<u>Telephone Hill Historic Site and Structure Survey</u>	<u>1984</u>
<u>Inventory of Historic Sites and Structures (all neighborhoods)</u>	<u>1986</u>
<u>The Kennedy Street Miner's Cabin Survey</u>	<u>1986</u>
<u>Juneau Townsite Historic Building Survey</u>	<u>1988</u>
<u>Chicken Ridge Historic Buildings Survey</u>	<u>1992</u>
<u>Casey Shattuck Neighborhood Building Survey</u>	<u>2004</u>

Numerous state and national grants are available to assist property owners of historic buildings. In order to qualify for these funds, buildings must be listed on the National Register of Historic Places or be within a historic district that is listed on the National Register. Many communities have seen these funds used to leverage additional private investment. The infusion of private and public funds can make a significant impact when focused in a relatively small area, such as the Blueprint Downtown study area.

The values associated with the preservation of historic resources include:

- Providing a link with the past;
- Establishing a distinct market image;
- Quickly making a building available for occupancy;
- Providing an attractive image;
- Supporting heritage tourism strategies;
- Supporting goals for sustainability by conserving resources; and
- Reinforcing Downtown’s character.

Related Plans:

**Juneau’s Historic and Cultural Preservation Plan**

Juneau’s Historic and Cultural Preservation Plan was adopted in 2020, with the purpose of guiding preservation decisions borough-wide over the next 20 years. The planning process spanned multiple years and was funded through two grant awards from the State of Alaska’s Historic Preservation Office. The public process included four public meetings, a public workshop and four stakeholder group meetings.

Throughout the public process, the community was asked to articulate goals for the future of preservation in Juneau. Based upon this input, Juneau’s preservation program should:

- Quantify the value that preservation has on the local economy
- Create an array of local incentives to encourage the rehabilitation/re-use of historic properties
- Share Juneau’s history and culture in ways that are available to everyone, i.e. public art, interpretative signage, banners, etc.
- Acknowledge past injustices, recognize the impacts and share that part of our history
- Connect property owners and developers with training opportunities for the rehabilitation and care of historic buildings
- Make historic and cultural resource data easily accessible to the public

Although the Plan’s scope is the entire borough, many of Juneau’s known historic resources are located within the Blueprint Downtown study area. Additionally, many of the plan’s goals and action items may directly impact properties within the study area. The plan recommends updating the Downtown Historic District Design Standards and Guidelines to identify key site features architectural features to ensure the historical integrity is maintained without being overly prescriptive. An example of a key site feature is the close proximity between building and sidewalk. A defining architectural feature of many downtown buildings is a canopy. Canopies contribute to the historic character and should be maintained on existing buildings and included in new construction. However, the Design Standards and Guidelines do not need to specify a particular canopy material. The important thing is just to have one. The plan also recommends



- Distinct districts
- Cultural District and encourage arts businesses
- Develop small cruise ship offerings

#### **Downtown Historic District Development Plan (1981)**

The Downtown Historic District Development Plan was one of the first development plans produced for the downtown area. The Plan pre-dates the official establishment of the Downtown Historic District. Since its adoption, many of the Plan's recommendations/conclusions have been accomplished. The recommendations/conclusions and their status are listed below:

- A Juneau Landmarks Program is justified – Juneau's preservation program was established in 1983.
- A Downtown Historic District should be established. The initial boundaries should be modest – The district and the original boundaries were established in 1983. The district has been expanded since then.
- Promoting the economic health of downtown is of paramount importance to historic preservation – This recommendation is on-going. The Main Street Program is one way Juneau can promote the economic health of downtown.
- Downtown Juneau should consciously preserve its townscape – This has been accomplished through the Historic District Design Standards and Guidelines.
- Juneau should survey, document and certify its landmark properties as soon as practical – Juneau has completed numerous surveys of historic properties over the years. Most of these surveys are 20+ years old and need updating.
- Juneau should adopt legislation to encourage landmarks preservation – Juneau established the Historic Resources Advisory Committee in 1988 to oversee the preservation of historic resources in the downtown.
- Construction guidelines for landmark properties should be developed – Juneau has adopted the Downtown Historic Design Standards and Guidelines. The Juneau Historic and Cultural Preservation Plan recommends these standards be updated.
- Public improvements in landmark districts are appropriate and will generate useful returns – Since this recommendation was made the downtown streetscape has had two major improvement projects.
- Incentives for private participation are necessary and are to be encouraged – Juneau currently has one financial incentive for owners of historic buildings and this incentive is not well used.
- A downtown housing program should be considered to support both preservation and business – Juneau has the 2016 Housing Action Plan and a Chief Housing Officer managing Juneau's housing efforts borough-wide.
- Improvements to traffic circulation and improved parking facilities will encourage better business and preservation – Since this recommendation was made, Juneau has installed the round-about at Admiral Way and built two parking garages downtown.

- Private initiative is the essential ingredient for historic preservation – Juneau’s placement in the Main Street American Program may help develop strategies to encourage and leverage private investment.

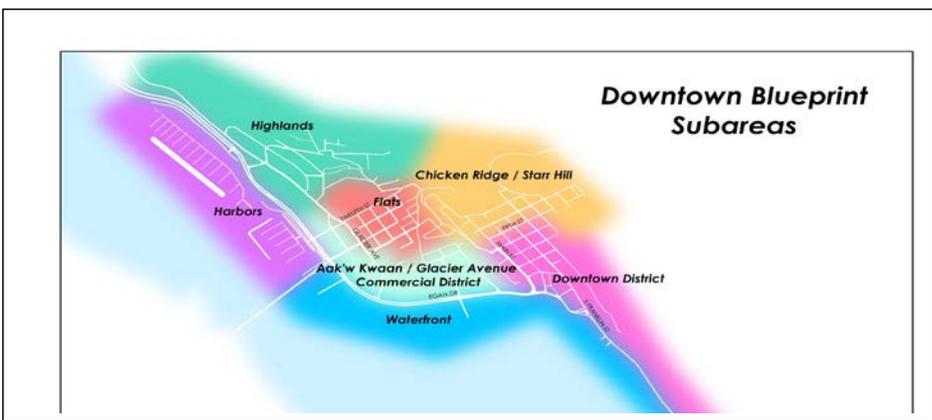
### Downtown “subareas”

The study area for the Blueprint Downtown Subarea Plan (the Plan) extends beyond boundaries previously studied. The expansion reflects the relevance of areas located north and south of current boundaries to the economic vitality of, and synergy with what is traditionally considered the Downtown. The planning area is incredibly diverse, ranging from industrial, to a compact business district, highly sought after compact residential neighborhoods, mixed use areas, neighborhoods in transition and a working waterfront. Recognizing this diversity, the planning area has been divided into “subareas”.

The downtown blueprint subarea boundaries generally follow the boundaries of historic neighborhoods, historic subdivisions, and areas of similar zoning, development characteristics, and land uses. The **Downtown District** on the subarea map is generally defined by the downtown historic district boundary, and the adjacent mixed use portions of the Juneau Townsite. The **Chicken Ridge/Starr Hill** subarea boundary is generally defined by the historic Starr Hill and Chicken Ridge neighborhoods and the residential portions of the adjacent Juneau Townsite. The **Flats** subarea boundary is generally defined by residential areas of the historic Casey-Shattuck Subdivision and is characterized by single family homes on relatively small lots. The **Highlands** subarea is generally defined by the residential areas of the historic Highlands Subdivision and is characterized by residential use and lots that are relatively larger than the adjacent Flats subarea. The **Aak’w Kwaan / Glacier Avenue Commercial District** is generally defined by the recently adopted Aak’w Village District boundary and the commercial areas adjacent to Glacier Avenue. The **Waterfront** subarea boundary is generally defined by the waterfront area south of the Juneau-Douglas Bridge and extending to the Rock Dump subarea. The Waterfront subarea uses are primarily related to the Cruise ship industry, government, and recreation. The **Harbors** subarea generally includes the area encompassing Harris Harbor and Aurora Basin. The **Rock Dump** subarea is generally

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defined by the tailings area along Thane Road that extends into Gastineau Channel and is characterized primarily by industrial uses.

The downtown subareas have distinct characteristics. The following descriptions of the districts illustrate their uniqueness.

Downtown District: downtown, a bustling city center full of shops, restaurants, theatres, attractions, and the state's government buildings. There is a fair mix of modern and historic buildings found here

Downtown Juneau is a picture postcard capital city with its steep streets and tourism glamour. A few apartment buildings are mingled with businesses in the downtown core.

Residences surround the business center of Juneau and several homes in downtown have been converted to offices. To the left of downtown, Main Street runs up the lower portion of Mount Juneau. A left at the corner of 4th street and Main leads to Calhoun Avenue where several grand old mansions line the west side of Main Street past the State Capital Building and the road alongside the Governor's mansion. Past the Governor's mansion and down the hill, the flatter areas of town are built on the mine tailings of long ago. With this topography, downtown Juneau has a great "walking score" (provided that you don't mind a few hills). Capital City Transit provides excellent access to the greater borough areas, thus making a personal automobile optional.

This subarea encompasses the Downtown Historic District, a nationally recognized district. This is the only area with design standards and guidelines for development. These design standards and guidelines, and the review process that accompanies them, were prepared specifically for the Downtown Juneau Historic District, and were adopted into code via ordinance. The standards and guidelines, adopted in 2009, provide criteria for determining the appropriateness of proposed work. The design standards and guidelines can at times be vague and open to interpretation. There is the additional challenge of distinguishing standards from guidelines. The design standards could be updated to identify key architectural and site features to ensure the historical integrity is maintained, without being overly prescriptive. The design standards are, among other things, intended to promote awareness of Juneau's heritage, and should therefore include Native design traditions and forms that were popular during the period of significance for the Downtown Historic District.

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Chicken Ridge/Starr Hill: Up the hill and to the right of downtown is a neighborhood known as Starr Hill—named for Frank Starr who arrived in Juneau around 1880 to mine gold, but mainly worked in construction. He staked land claims on this hill which leads to Basin Road, and the Silver Bow Basin gold fields. This neighborhood of homes was greatly expanded in the early 1900's to 1940 with houses on postage-stamp size lots. Several of the homes from that era are on the National Register of Historic Places. The residences are built up the side of Mount Roberts and some of the streets are fairly vertical, including some "streets" that are really stairs.

Many of the Starr Hill homes have great views of downtown, Gastineau Channel and mountains. The convenience of living downtown tends to translate into higher home prices.

The Flats: This Juneau neighborhood grew up around the original Alaska Native campsites and expanded as the mine tailings were deposited there. Most of the homes date from the 1910's to 1950. The major grocery shopping area and cultural district are the anchors in the flats. It is populated by cozy craftsman-style homes with small yards. As with other homes in the downtown area, the prices command a slight premium over comparable homes in the area due to the convenience of living near town and Juneau's major employer—state government. One of Juneau's oldest neighborhoods, where much of the city's building boom took place during the Gold Rush, is Casey Shattuck. This neighborhood was first built in the late 19th and early 20th Centuries and was the first subdivision of Juneau's downtown. Its oldest buildings reflect the style of much of the architecture from that time period in the West. They are short, simple and lack ornamentation. The area went through a brief building boom after the Second World War and some of its homes reflect housing from that period.

The Highlands: past the "Flats", along the coast of Gastineau Channel, approx. 1 mile from the center of town is Juneau's "Highland" neighborhood. Starting up Highland Drive from the Juneau Douglas High school the streets wind up the south side of Mount Juneau. On the lower street many houses have flat roofs to accommodate the view plane. There are several large homes near the top of the hill. Lot sizes tend to be larger and the views come with a price. These homes are of the 1950-60 vintage and the styles reflect that era. A great attraction of this neighborhood is its proximity to several area schools and harbors. The Juneau Douglas High School, and Harborview Grade School are just down the hill across from Harris Harbor and Aurora Harbor.

Aak'w Kwaan/Glacier Avenue Commercial District:

Waterfront District:

Harbors:

The Rock Dump:

#### **Goals and Actions**

- The Historic District Design Standards and Guidelines should be updated through a public process to identify key site and architectural features that contribute that the area's existing character while allowing flexibility and architectural creativity.

- Updated Historic District Design Standards and Guidelines should allow for modern interpretations of historical architectural features for new construction.
- Encourage maintenance and preservation of historic structures by providing a variety of incentives to property owners.
- Promote the connections between historic preservation and sustainability.
- Hire a Main Street Coordinator to implement economic development strategies.
- Consider nominating historic neighborhoods in the study area to the National Register of Historic Places.
- CBJ should adopt a mural ordinance that provides clarity and consistency in the review process without being onerous to the applicant.