

CBJ DOCKS & HARBORS BOARD
STRATEGIC RETREAT MEETING MINUTES
For Tuesday, November 12th, 2019

No Audio

I. Call to Order (5:00 p.m. at DIPAC Board Room)

Mr. Etheridge called the Strategic retreat to order at 5:00 pm at the DIPAC Board Room.

II. Roll Call James Becker, Don Etheridge, Steven Guignon, Budd Simpson, Annette Smith, Bob Wostmann and Mark Ridgway.

Absent: Chris Dimond

Also Present: Carl Uchytel – Port Director, David Borg – Harbormaster, Erich Schaal – Port Engineer, Matthew Creswell, Deputy Harbormaster, Mila Cosgrove – Deputy City Manager(Facilitator), Robert Palmer – City Attorney, Teresa Bowen – Assistant Attorney, and Teena Larson – Administrative Officer.

III. Approval of Agenda

MOTION By MR. SIMPSON: TO APPROVE THE AGENDA AS PRESENTED AND ASK UNANIMOUS CONSENT.

Motion passed with no objection

IV. Public Participation on Non-Agenda Items (not to exceed five minutes per person, or twenty minutes total) - None

V. Items for Information/Discussion

1. Welcome & Introductions

Ms Cosgrove asked the Board members to introduce themselves, tell how long they have been on the Board, and what they would like to accomplish while on the Board.

Ms. Smith said she has been on the Board for three months. She was on the Board previously in the 80's for 10 years. She said she is on the Board to provide a voice for the public/residents and they are not pushed aside. There needs to be a balance between tourism and the general public.

Mr. Wostmann said he works in information technology and was a charter boat captain. He served on the Board in 2010 and rejoined the Board about one year ago. His interest on the Board is on IT/Finance/Budget/Expense/Revenue and where we like them to be. He wants to improve the Harbor Facilities.

Mr. Guignon said he has been on the Board for three months. He was previously in tourism for a while in St. Thomas. He is a small business owner in Juneau now and he

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wants to be a part of Docks & Harbors and see how it grows. He likes to try to solve complaint issues.

Mr. Ridgway said he has a small business downtown, works for the Coast Guard, and is a long time Harbors facility user. He became a Board member because the lightering dock disappeared. His hope is to try to look for opportunities, “build for the locals, and the tourists will love it.”

Mr. Etheridge said he grew up in Harris Harbor from the age of six. He is an all around Harbor user from charters to dock. He was previously on the Board for 11 years and termed out. His main mission for being on the Board currently is to obtain Municiple Harbor grant funding to be able to improve harbor infrastructure.

Mr. Becker said this is his second year on the Board and he is interested in everything and enthused about people asking him to look into different things. He would like to try to get a travel lift. He supports the BUILD grants. He would like to see the Bridge to Norway point large haul out facility move forward and the Archipelago project and seawalk completed.

Mr. Simpson said he is a lifelong recreational boater. He was originally on the Board in 1995 to try to build more infrastructure because it takes an advocate to get a project completed. There was a lot accomplished in the last 12 years and now he is back.

2. Board & Staff role & scope

Mr. Uchytel went over the Boards role in Title 85. Title 85 can be found at https://library.municode.com/ak/juneau/codes/code_of_ordinances?nodeId=COLABOJU_ALVOII_TIT85WAHA

He went over a slide on CBJ Board & Commissions, and showed the Docks & Harbors organization chart (attached).

Mr. Uchytel asked the Board what their vision is on where Docks & Harbors is going and what their expectations from staff is?

Mr. Etheridge added when Mr. Uchytel asks the Board for advice and nothing is provided he does not know how to proceed. It is the Boards responsibility to discuss the issue and give advice and back it up.

Mr. Ridgway requested an email every two weeks with five things the Board should think about.

3. Law Briefing – City Attorney

Mr. Palmer showed a presentation(attached) which went over the Board Authority, Open Meetings Act and Ms. Bowen went over the Public Records Act, Conflicts of Interest, and Quasi-Judicial Process portion of the presentation.

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Both Mr. Palmer and Ms. Bowen recommended if there are any questions on a potential violation to call and find out if there could be.

4. Fiscal Update

Mr. Uchytel showed the slides on the Harbor and Docks trends for revenue and pointed out the Harbors does not have any money to spend on projects at this time(attached).

There was a recommendation to market Docks & Harbors.

Mr. Uchytel said he currently speaks at numerous events, sends out a newsletter, and talks on the radio.

5. Review of Docks & Harbors Strategic Planning Documents

Mr. Uchytel showed the presentation from the last retreat and the list of priorities from that retreat (attached).

6. Board Priorities & Board Work Plan

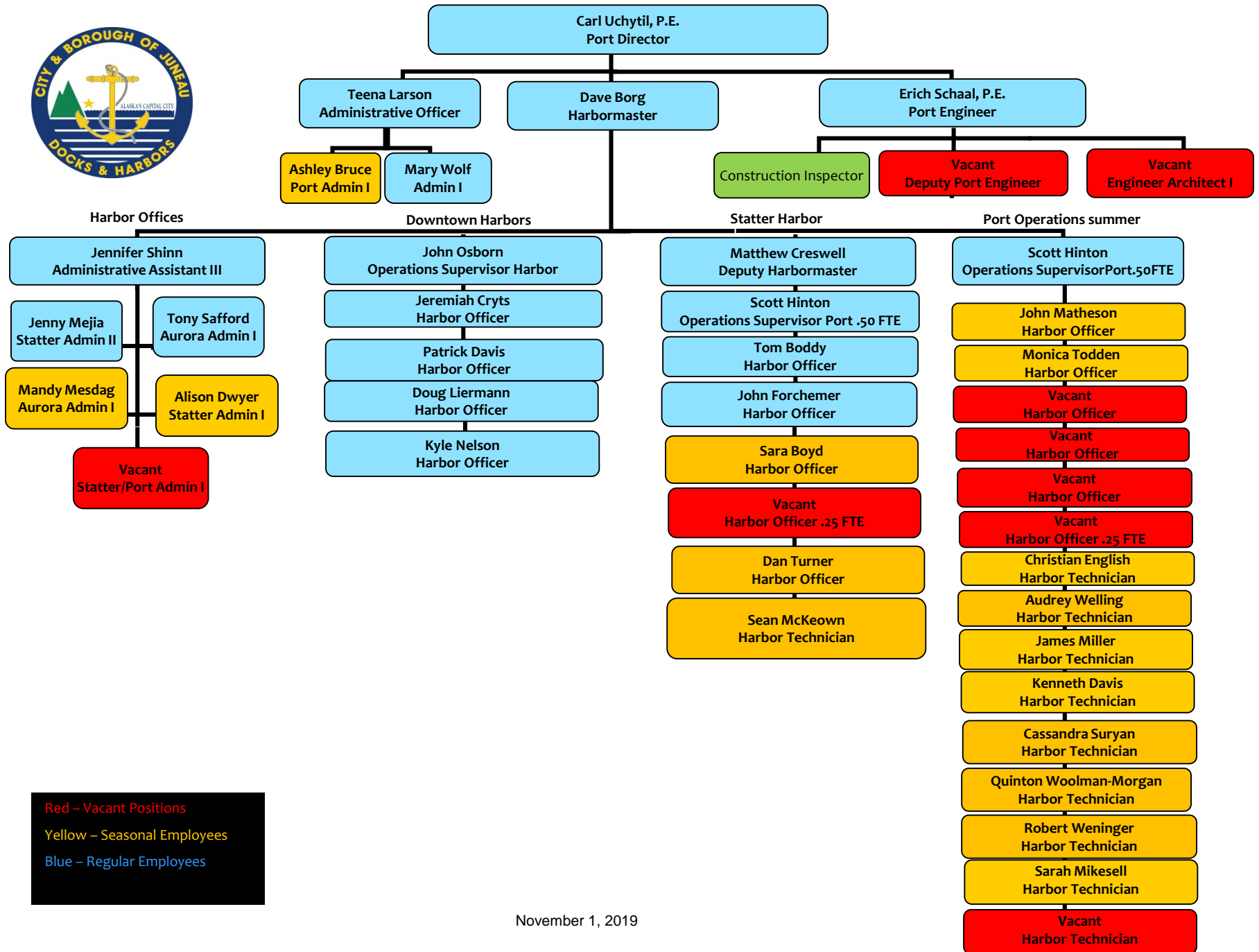
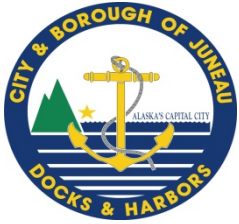
The Board wanted to have a list of projects and priorities for the next 24 months.

Ms. Smith wanted the email she received about North Douglas added to the next Operations/Planning agenda.

Ms. Cosgrove recommended when the Board prepares for discussion to remain at a high level. The best time spent is in the big picture and day to day operations, but not too far in the weeds. What are the two year goals, three – five – ten year goals. What are the big picture items.

The strategic planning will continue at the Operations/Planning Meeting on November 13th.

VI. Adjournment – The meeting was adjourned at 8:06 p.m.



Red – Vacant Positions
 Yellow – Seasonal Employees
 Blue – Regular Employees

Docks & Harbors Board Training

CBJ LAW DEPARTMENT

Public Trust

- Board Authority
- Open Meetings Act
- Public Records Act
- Conflict of Interest
- Quasi-Judicial Process

CBJ Law Dept.: Why & Where

- Why:

- CBJ Charter 3.13 (shall appoint Municipal Atty)
- CBJ 03.15.010 (Muni. Atty shall provide legal services to municipality)
- CBJ 11.20.030 (Defend employees/municipal officers engaged in course of CBJ business)

- Where:

- SEALASKA, 2nd Floor
- Please come visit. You are always welcome.

D&H Board Authority

- Created by CBJ Charter 3.21
- Established in 1984 by voters
- Authority granted and limited by CBJ Title 85
 - “exercise all powers necessary and incidental to operation of all port and harbor facilities in the public interest and in a sound business manner”
 - CBJ 85.02.060 provides the general powers of the Board
 - 9 members on Board of Directors

Open Meetings Act

- ❖ All meetings to be public
- ❖ Public have an opportunity to comment at regular and special meetings
- ❖ Executive session (generally for deliberation only)

Authority: A.S. 29.20.020, A.S. 44.62.310, Charter 3.12(d)

OMA: What *is* a Meeting?

- ❖ Decision-making or Policy-making board
 - (a) When more than 3 members or a majority, whichever is less, are present and (b) consider a topic that the board is empowered to act upon.

- ❖ Advisory-only board (i.e. subcommittee)
 - (a) a prearranged gathering of board members (b) for the purpose of considering a topic that the body is empowered to act upon

OMA: Best Practices

- ❖ OMA purpose is to ensure deliberations of a board are done in public.
- ❖ Minimize private Board member discussions.
- ❖ “Serial” meetings: Avoid using “reply all” in email.
- ❖ Reasonable notice of meeting.
 - *24 hrs. min., more notice for complex issues*
- ❖ Make sure agendas include location and time.
- ❖ Cure by completely redoing illegal action.

Public Records Act

- **A.S. 40.25.110, Charter 15.7, CBJ 01.70**
- Two big rules:
 - 1) Every person has the right to inspect public record unless an exception applies.
 - 2) Strong presumption in favor of disclosure
- Applies to CBJ emails, texts, documents, even if on your personal devices
- **Best Practice: keep work at work, keep work on work devices, and don't use text messages for substance**

Conflict of Interest (CBJC 01.45)

You are a municipal officer

You are prohibited from using your position to:

- ❖ Gain a benefit
- ❖ Secure employment or contracts
- ❖ Take or withhold action if you have P/F interest
- ❖ Use CBJ time or equipment for P/F interest
- ❖ Vote or deliberate if you have a P/F interest

Violations are generally B misdemeanors

Conflict of Interest

❖ **Financial conflict of interest**

- Any interest held by the municipal officer or an immediate family member from which the person has received w/in 3yrs or expects to receive compensation (business, property, relationship)

❖ **Personal conflict of interest**

- Not a financial interest but includes any material exchange of promise, service, privilege, exemption, patronage, or advancement

Conflict of Interest: **Best Practice**

- ❖ If in doubt, contact your attorney
 - **Shield:** If you act consistent with attorney advice, then you are immune from personal liability
- ❖ Close calls, disclose in meeting
- ❖ Public Trust=legal conflict of interest code + political conflict of interest

Quasi-Judicial/Appeals

- ❖ No ex-parte contact with parties
 - When sitting as a judge, you cannot have discussion with one side without the other side present.
 - Grocery store, school events, etc.
- ❖ Need to clearly articulate reasons for decision

Public Trust

- Be Fair, Transparent, and Act in the Public Interest
- 70% of Americans express confidence in local government

Resources

- ❖ **Department staff/liaison**

- ❖ **City Clerk**

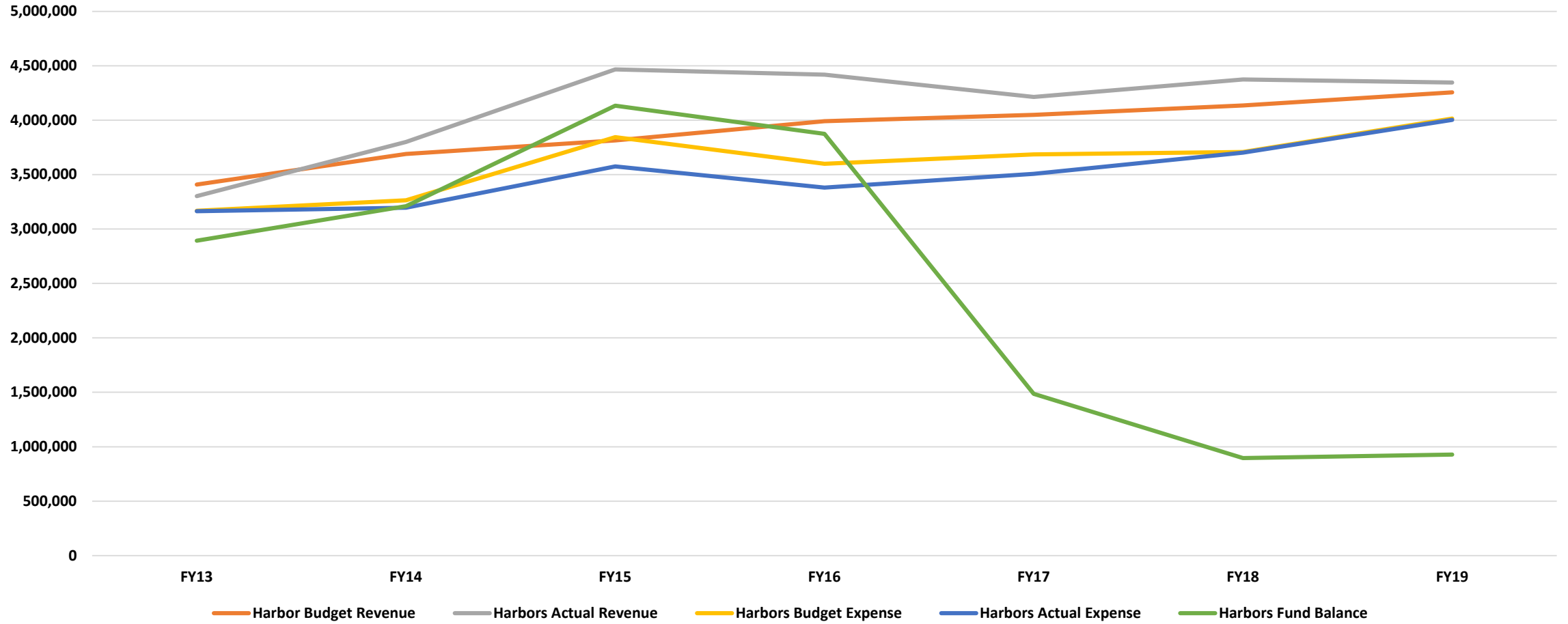
 - ❖ Beth McEwen (586-0203)

- ❖ **Law Department**

 - ❖ Teresa Bowen (586-0275)

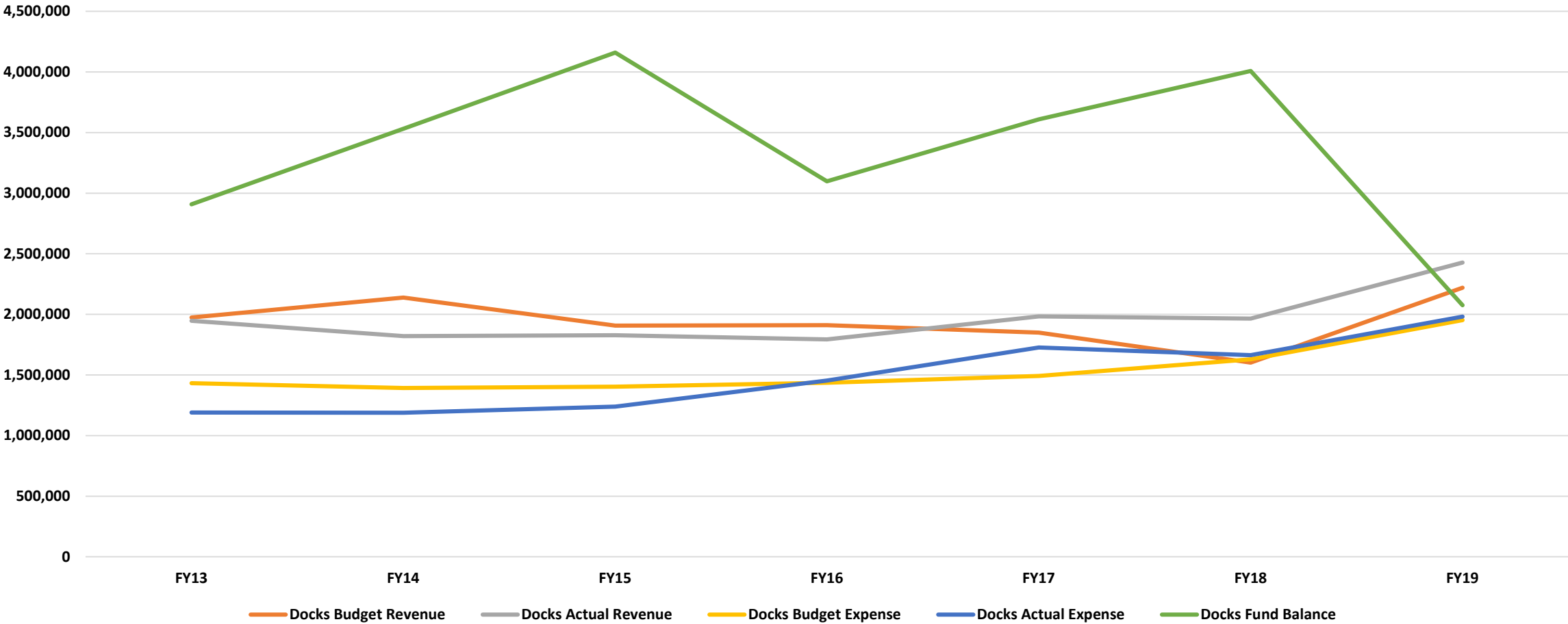
 - ❖ Rob Palmer (586-0909)

Harbors Funds Overview



	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Harbor Budget Revenue	3,408,942	3,689,400	3,813,300	3,990,400	4,047,900	4,134,900	4,254,900
Harbors Actual Revenue	3,301,200	3,800,400	4,466,300	4,418,400	4,213,000	4,374,735	4,345,600
Harbors Budget Expense	3,168,590	3,264,000	3,843,800	3,598,600	3,685,700	3,707,100	4,015,500
Harbors Actual Expense	3,163,500	3,195,000	3,574,700	3,380,634	3,507,112	3,702,155	4,002,700
Harbors Fund Balance	2,893,416	3,210,757	4,133,190	3,874,843	1,485,483	895,149	926,900

Docks Funds Overview



	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Docks Budget Revenue	1,974,600	2,139,400	1,906,600	1,911,500	1,849,500	1,601,900	2,220,200
Docks Actual Revenue	1,946,900	1,820,000	1,828,400	1,792,800	1,983,100	1,964,484	2,428,400
Docks Budget Expense	1,431,592	1,392,300	1,403,500	1,436,800	1,492,000	1,629,300	1,952,000
Docks Actual Expense	1,189,800	1,188,500	1,238,600	1,454,100	1,727,600	1,663,167	1,982,400
Docks Fund Balance	2,907,240	3,531,061	4,159,525	3,098,254	3,609,037	4,009,076	2,075,400

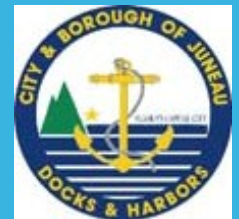


SEASONAL STAFF STRATEGIC PLANNING OVERVIEW

APRIL 2019

WHY STRATEGICALLY PLAN?

- Elevate organizations to perform at a higher level
- Ensure members of the organization are working to the same goals
- To access and adjust organization's direction in response to changes
- Disciplined approach to shape and guide what an organization does with a focus on the future.



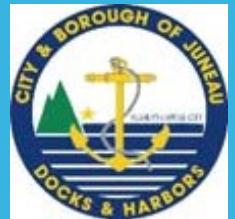
MISSION STATEMENT

New:

Develop and provide **opportunities**, services and **facilities** to support marine related commerce, industry, fisheries, recreation and visitors.

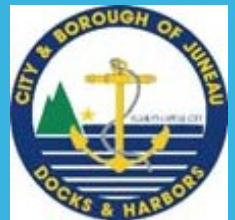
Past:

Develop and provide services to *promote* and *accommodate* marine related commerce, industry, fisheries, recreation and visitors.



VISION STATEMENT

To be the Southeast Alaska Marine Center of excellence providing safe, secure, modern, vibrant facilities meeting the needs of the users we serve.

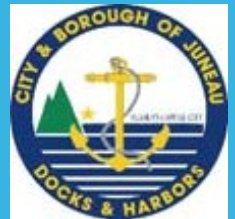


VALUES

Service Excellence

Continuous Improvement

Integrity



SERVICE EXCELLENCE

Professional

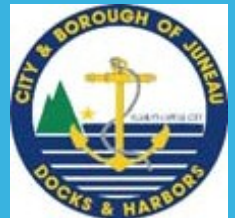
Flexible

Skillful Communicator

Quality

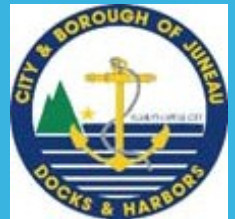
Responsive

Solution oriented



CONTINUOUS IMPROVEMENT

Innovation & Creativity
Professional development
Proactive



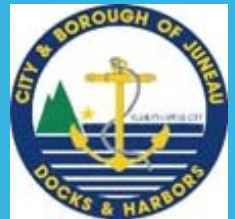
INTEGRITY

Responsible

Accountable

Trustworthy

Consistent



GOALS & OBJECTIVES 10 YEAR PLAN

Well trained & engaged work force

Well maintained, managed & integrated facilities

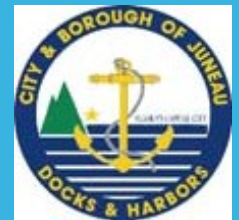
Develop safe, secure harbors and facilities

Develop a strategy for meeting marine user group needs.

Vibrant waterfront development

Create/implement marketing/branding strategy that highlights
Docks & Harbor as a marine center of excellence

Develop and implement a revenue generation/optimization
plan that supports and facilitates the implementation of
our strategic plan



TASK IMPLEMENTATION

1. Workforce Plan

Build a culture of safety excellence

Build a culture of employee engagement

Develop training needs

2. Leverage Technology to improve overall efficiencies

Finance

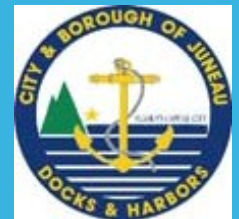
Remote Sensing

Social media

3. Execute elements of Urban Design Plan

4. Complete recapitalization of Aurora Harbor

5. Develop Auke Bay to fullest potential



Name	Summary	Estimated Cost	Source of Funding	Match or Grant Opportunity
Harris Harbor Bathroom	Project would reopen the former restrooms.	\$175K	Harbor Fund	No
Statter Harbor Breakwater Deck-over	Current Breakwater has openings creating risk to users.	\$1M \$500K	Harbor Fund	
Taku Harbor Pile Jacking	Maintenance to re-drive existing piling, weld split seams and correct pile jacking issues.	\$175K	Harbor Fund	ADFG
Auke Bay Net Float	Previous net float was sold to AGS.	\$150K	Harbor Fund	
Douglas Harbor Landscaping	Douglas residents have indicated CBJ failed to meet commitment to pave& landscape when the harbor was expanded in ~2004.	\$750K	Harbor Fund	
Dredging Wayside Float	Fishing Float grounds at low tide causing structural damage to the float.	\$400K	Harbor Fund	
Downtown Harbors Zinc Anodes	Douglas/Harris/Aurora Ph I/II did not include this maintenance item which would extend the useful life of the steel pilings.	\$1.5M \$400K	Harbor Fund	ADOT
Harbormaster Office Replacement	Harbormaster Building (old garage) is past useful life. Master plan calls for multi-use building with modern shower/restroom facilities.	\$1M-\$3M	Harbor Fund	P3 1% Sales Tax
Install Lighting @ North Douglas Boat Ramp	High Voltage power is routed along North Douglas Highway; this would bring lighting to launch.	\$60K	Harbor Fund	
Dredge Aurora Slip A6/A8	Was an additive item in Aurora Ph I which was not executed due to insufficient funds.	\$300K	Harbor Fund	No
Downtown Marine Services Expansion Design	Design fees based on 7% of construction cost.	\$1.4M	Harbor Fund	No
Downtown Marine Services Expansion	Master Plan – first element.	\$25M	Harbor Fund	BUILD Grant
Juneau Marine Fisheries Terminal	Per Planning Study (Norway Point to Bridge Park).	\$25M	Harbor Fund	BUILD Grant
Statter Harbor Phase IV	Additional transient moorage & recapitalization of “horse shoe”.	\$2.5M	Harbor Fund	ADOT
Harris/Aurora Security Cameras	Improve security in downtown harbors.	\$100K	Harbor Fund	
ABLF Breakwater/Net Float	Large Breakwater to protect the Auk Nu Cove/ABLF/AGS facilities	\$250K	Harbor Fund	

Little Rock Dump Marine Service Facility Study	Term Contract Engineer	<\$50K	Harbor Fund	
National Guard Float	Electrical & Maintenance Repairs	\$25K	Harbor Fund	
Harbor-wide Pump-out Improvements	Douglas has not operated in 2 years. Statter/Harris not for winter use.	\$100K	Harbor Fund	ADFG – Clean Vessel Act Funds
Archipelago & Waterfront Design/Planning	Dependent upon results of Urban Plan.	\$150K	Dock Fund	
Electrification Cruise Ship Berths	Provide electrical cables to both new cruise ship berths.	\$25M	Docks Funds	EPA Funding.
Cathodic Protection Ph 2	Downtown Marine Park sheet pile wall requires maintenance.	\$500K	Docks Funds	No
Cathodic Protection Ph3	Downtown Marine Park sheet pile wall requires maintenance.	\$250K	Cruise Berth Project	No
Downtown Bus Staging & Deckover	Per results of Urban Design Plan	\$15M	Cruise Berth Project Docks Fund Local Match	
New Visitor's Center Kiosk	Under design	\$150K	MPF	
Downtown Bathrooms	Validated in Urban Design Plan	\$500K	MPF	
Docks Security Booths	Passenger Check Points at AS/CT Berths	\$300K	MPF	FEMA Port Security Grant (PSG)
Aurora Harbor Phase III	Oldest remaining floats in inventory. Project is scaleable up to \$7M. Received \$1.5M from 1% Sale Tax Initiative in 2017.	\$7M	Harbor Fund State Marine Passenger Fee	ADOT 1% Sales Tax
Auke Bay Marine Station Design	Effort would begin the conceptual design work for uplands and marine improvements.	\$1M	Harbor Fund ACOE (Breakwater) USCG	TIGER
Auke Bay Wave Attenuator (FCSA)	ACOE requires 50/50 cost sharing agreement for planning. 80/20 split for construction.	\$500K	Harbor Fund ACOE (Breakwater)	
Auke Bay Marine Station – UAS Cost Sharing Agreement	Per MOA with UAS.	\$220K	Harbor Fund	
Statter/ABMS elevated BayWalk	Pedestrian Link along the waterfront.	\$12M	Harbor Fund	BUILD Grant
Auke Bay Marine Station – relocation Port Office	Relocate downtown Port Office with phones, internet, moving costs, etc.	\$500K	Harbor /Dock Fund	No

Waterfront & Underwater Inspections	Our existing marine facilities have not been inspected; thus, we don't have good maintenance program in place.	\$100K	Harbor/Docks Fund	No
Beneficial Use Aurora/Harris Harbor Maintenance Dredging	Pending meeting with USACE on May 15 th , 2017 Application submitted March 12, 2018.	\$100K	Harbor Fund USACE	TIGER
Statter Harbor Phase III	For hire floats and associated uplands, including restrooms, waiting area & gateway.	\$11M	Harbor/Dock Fund (15%) + State Marine Passenger Fee (85%)	
Misc 16B Improvements	Several desired improvements along the seawalk were not included in the 16B bid documents: ADA Ramp improvements, replacement of sacrificial decking & guard railing along Port Field Office	\$500K	16B Project Funds	No
Downtown "small" cruise ship berth project	Demand for the niche pocket cruise ships has exceeded capacity downtown.	\$15M	Docks/Harbors Fund	
Archipelago Lot Procurement	Estimated cost is based on Assessor's value.	\$10M	Dock Fund State Marine- Passenger Fee	
Acquire adjacent ABMS property owned by Hagmeier	Two properties north of anticipated ABMS property are in private ownership and may be available. Properties are assessed at \$620K/each.	\$1.2M	Harbor Fund CBJ Waterfront Acquisition Fund	
Amalga Harbor Fish Cleaning Station	Study was completed to evaluate potential solutions to queuing and safety issues with vessels using the float	\$300K	ADF&F Grant (75%) Harbor Fund (25%)	

Title 85 Review	Board Review of CBJ Ordinance	\$0K	Time & Talent	
Mariculture Opportunity		\$0K	Time & Talent	
Coast Guard Assets to Juneau	Targeted effort to bring CG Offshore Patrol Cutter to Juneau	\$10K/year		
NOAA Assets to Juneau	Targeted effort to bring NOAA vessels to Juneau	\$10K/year		
Marketing efforts to encourage boat ownership in Juneau			Time & Talent	
Small Cruise Ship Moorage Master Planning	The increased number of small cruise ships have adversely impacted and strained Docks & Harbors' ability to provide suitable dock space. This master planning effort would examine the future business need and develop a holistic plan which would enable this industry to thrive in a sustainable manner.	\$150K	MPF	
Public/Private Port Infrastructure Plan	This would fund a master plan study that would assess the existing docks and needs for the future, including infrastructure and governance.	\$150K	MPF	
Docks & Harbors Staff Organization Review	Adding infrastructure. Should this merit manning study?		Time & Talent	
Oil/Solid Waste/Waste Stream Management Plan	Comprehensive look at reducing waste/cost within the harbors.		Time & Talent	
35 Year Master Plan of Facilities	Do we need to posture for West Douglas Access Road, Tee Harbor, Juneau Access Road, etc?		Time & Talent	

Key:
Bold: New Project/information added since May 2017 Strategic Planning Meeting
~~Cross through:~~ Project completed since May 2017
Red: Project recommended by Staff to pursue

Projects Completed

Name	Summary	Estimated Cost	Source of Funding	Match or Grant Opportunity
Harris Harbor Bathroom	Project would reopen the former restrooms.	\$175K	Harbor Fund	No
Taku Harbor Pile Jacking	Maintenance to re-drive existing piling, weld split seams and correct pile jacking issues.	\$175K	Harbor Fund	ADFG
Little Rock Dump Marine Service Facility Study	Term Contract Engineer	<\$50K	Harbor Fund	
Cathodic Protection Ph 2	Downtown Marine Park sheet pile wall requires maintenance.	\$500K	Docks Funds	No
Auke Bay Marine Station – relocation Port Office	Relocate downtown Port Office with phones, internet, moving costs, etc.	\$500K	Harbor /Dock Fund	No
Misc 16B Improvements	Several desired improvements along the seawalk were not included in the 16B bid documents: ADA Ramp improvements, replacement of sacrificial	\$500K	16B Project Funds	No
Archipelago Lot Procurement	Estimated cost is based on Assessor’s value.	\$10M	Dock Fund State Marine	

Harbor Projects

Statter Harbor Breakwater Deck-over	Current Breakwater has openings creating risk to users.	\$500K	Harbor Fund	
Auke Bay Net Float	Previous net float was sold to AGS.	\$150K	Harbor Fund	
Douglas Harbor Landscaping	Douglas residents have indicated CBJ failed to meet commitment to pave& landscape when the harbor was expanded in ~2004.	\$750K	Harbor Fund	
Dredging Wayside Float	Fishing Float grounds at low tide causing structural damage to the float.	\$400K	Harbor Fund	
Harbormaster Office Replacement	Harbormaster Building (old garage) is past useful life. Master plan calls for multi-use building with modern shower/restroom facilities.	\$1M-\$3M	Harbor Fund	P3 1% Sales
Install Lighting @ North Douglas Boat Ramp	High Voltage power is routed along North Douglas Highway; this would bring lighting to launch.	\$60K	Harbor Fund	
Dredge Aurora Slip A6/A8	Was an additive item in Aurora Ph I which was not executed due to insufficient funds.	\$300K	Harbor Fund	No
Downtown Marine Services Expansion Design	Design fees based on 7% of construction cost.	\$1.4M	Harbor Fund	No
Statter Harbor Phase IV	Additional transient moorage & recapitalization of "horse shoe".	\$2.5M	Harbor Fund	ADOT
Harris/Aurora Security Cameras	Improve security in downtown harbors.	\$100K	Harbor Fund	
ABLF Breakwater/Net Float	Large Breakwater to protect the Auk Nu Cove/ABLF/AGS facilities	\$250K	Harbor Fund	
National Guard Float Improvements	Electrical & Maintenance Repairs	\$25K	Harbor Fund	
Waterfront & Underwater Inspections	Our existing marine facilities have not been inspected; thus, we don't have good maintenance program in place.	\$100K	Harbor/Docks Fund	No

Downtown "small" cruise ship berth project	Demand for the niche pocket cruise ships has exceeded capacity downtown.	\$15M	Docks/Harbors Fund	
Acquire adjacent ABMS property owned by Hagmeier	Two properties north of anticipated ABMS property are in private ownership and may be available. Properties are assessed at \$620K/each.	\$1.2M	Harbor Fund CBJ Waterfront Acquisition Fund	
Safety Ladder Installation	Scaleable @ \$350/each	\$350K	Harbor Fund	

Docks Projects

New Visitor's Center Kiosk	Under design	\$150K	MPF	
Downtown Bathrooms	Validated in Urban Design Plan	\$500K	MPF	
Docks Security Booths relocation Port Office	Passenger Check Points at AS/CT Berths internet, moving costs, etc.	\$300K	MPF	FEMA Port Security Grant (PSG)
Waterfront & Underwater Inspections	Our existing marine facilities have not been inspected; thus, we don't have good maintenance program in place.	\$100K	Harbor/Docks Fund	No
Downtown "small" cruise ship berth project	Demand for the niche pocket cruise ships has exceeded capacity downtown.	\$15M	Docks/Harbors Fund	
Guard Railing Along Seawalk	Potential Safety Issues	\$3M	MPF Docks Fund	

Staff Recommendation

Downtown Harbors Zinc Anodes	Douglas/Harris/Aurora Ph I/II did not include this maintenance item which would extend the useful life of the steel pilings.	\$1.5M \$400K	Harbor Fund	ADOT
Downtown Marine Services Expansion	Master Plan – first element.	\$25M	Harbor Fund	BUILD Grant
Juneau Marine Fisheries Terminal	Per Planning Study (Norway Point to Bridge Park).	\$25M	Harbor Fund	BUILD Grant
Harbor-wide Pump-out Improvements	Douglas has not operated in 2 years. Statter/Harris not for winter use.	\$100K	Harbor Fund	ADFG – Clean Vessel Act Funds
Cathodic Protection Ph3	Downtown Marine Park sheet pile wall requires maintenance.	\$250K	Cruise Berth Project	No
Downtown Bus Staging & Deckover	Per results of Urban Design Plan	\$15M	Cruise Berth Project Docks Fund Local Match	
New Visitor’s Center Kiosk	Under design	\$150K	MPF	
Aurora Harbor Phase III	Oldest remaining floats in inventory. Project is scaleable up to \$7M. Received \$1.5M from 1% Sale Tax Initiative in 2017.	\$7M	Harbor Fund State Marine Passenger Fee	ADOT 1% Sales
Auke Bay Wave Attenuator (FCSA)	ACOE requires 50/50 cost sharing agreement for planning. 80/20 split for construction.	\$500K	Harbor Fund ACOE (Breakwater)	
Auke Bay Marine Station – UAS Cost Sharing Agreement	Per MOA with UAS.	\$220K	Harbor Fund	

Staff Recommendation

Statter/ABMS elevated BayWalk	Pedestrian Link along the waterfront.	\$12M	Harbor Fund	BUILD Grant
Beneficial Use Aurora/Harris Harbor Maintenance Dredging	Pending meeting with USACE on May 15th, 2017 Application submitted March 12, 2018.	\$100K	Harbor Fund USACE	TIGER
Statter Harbor Phase III	For hire floats and associated uplands, including restrooms, waiting area & gateway.	\$11M	Harbor/Dock Fund (15%) + State Marine Passenger Fee (85%)	
Amalga Harbor Fish Cleaning Station	Study was completed to evaluate potential solutions to queuing and safety issues with vessels using the float	\$300K	ADF&F Grant (75%) Harbor Fund (25%)	

Potential Planning Efforts

Mariculture Opportunity		\$0K	Time & Talent
Coast Guard Assets to Juneau	Targeted effort to bring CG Offshore Patrol Cutter to Juneau	\$10K/year	
NOAA Assets to Juneau	Targeted effort to bring NOAA vessels to Juneau	\$10K/year	
Marketing efforts to encourage boat ownership in Juneau			Time & Talent
Small Cruise Ship Moorage Master Planning	The increased number of small cruise ships have adversely impacted and strained Docks & Harbors' ability to provide suitable dock space. This master planning effort would examine the future business need and develop a holistic plan which would enable this industry to thrive in a sustainable manner.	\$150K	MPF
Public/Private Port Infrastructure Plan	This would fund a master plan study that would assess the existing docks and needs for the future, including infrastructure and governance.	\$150K	MPF
Docks & Harbors Staff Organization Review	Adding infrastructure. Should this merit manning study?		Time & Talent
Oil/Solid Waste/Waste Stream Management Plan	Comprehensive look at reducing waste/cost within the harbors.		Time & Talent
35 Year Master Plan of Facilities	Do we need to posture for West Douglas Access Road, Tee Harbor, Juneau Access Road, etc?		Time & Talent